ELIAS MOTSOALEDI LOCAL MUNICIPALITY

A RE BELEGANENG

2023/2024 Third quarter report

THIRD QUARTER REPORT

1. Introduction

The Service Delivery and Budget Implementation Plan provides the basis for measuring performance in service delivery against the end of the year targets and implementing the budget. In addition, the SDBIP creates a line of accountability from senior management to all employees. The SDBIP convert the needs of communities into measurable performance measures, indicators and targets.

The SDBIP explicitly defines lines of accountability and responsibility. The Municipal Performance targets are monitored on quarterly basis and as envisaged in the SDBIP are then cascaded to individual managers and will form the basis of the quarterly performance coaching sessions.

2. Executive Summary

The table below represents the institutional performance for third quarter **per department**:

Key Performance Area	departments	Total 3rd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Development planning	11	6	5	55%
2	Corporate services	12	9	3	75%
3	Municipal Manager's office	11	10	1	91%
4	Budget and Treasury	9	7	2	78%
5	Community services	9	8	1	89%
6	Infrastructure	26	23	3	88%
	TOTAL	**78**	**63**	**15**	**81%**

The table below represents the institutional performance for third quarter **per Key Performance Area**:

Key Performance Area Number	Key Performance Area	Total 3rd quarter target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Spatial Rationale	5	1	4	20%
2	Institutional Development & Transformation	5	5	0	100%
3	Local Economic Development	3	3	0	100%
4	Basic Service Delivery	25	22	3	88%
5	Financial Management & Viability	8	8	0	100%
6	Good Governance & Public Participation	12	9	3	67%

	Total	58	48	10	83%

THIRD QUARTER REPORT 2023-2024

1. Introduction

The Service Delivery and Budget Implementation Plan provides the basis for measuring performance in service delivery against the end of the year targets and implementing the budget. In addition, the SDBIP creates a line of accountability from senior management to all employees. The SDBIP convert the needs of communities into measurable performance measures, indicators and targets.

The SDBIP explicitly defines lines of accountability and responsibility. The Municipal Performance targets are monitored on quarterly basis and as envisaged in the SDBIP are then cascaded to individual managers and will form the basis of the quarterly performance coaching sessions.

2. Executive Summary

The table below represents the institutional performance for Third quarter **per department**:

Key Performance Area	departments	Total 9 months target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Development planning	11	6	5	55%
2	Corporate services	12	9	3	75%
3	Municipal Managers' office	11	10	1	91%
4	Budget and Treasury	9	7	2	78%
5	Community services	9	8	1	89%
6	Infrastructure	26	23	3	88%
	TOTAL	**78**	**63**	**15**	**81%**

The table below represents the institutional performance for third quarter **per Key Performance Area**:

Key Performance Area Number	Key Performance Area	Total 9 months target	Achieved KPIs	Not achieved KPIs	Total Percentage achieved %
1	Spatial Rationale	5	1	4	20%
2	Institutional Development & Transformation	5	5	0	100%
3	Local Economic Development	5	4	1	80%
4	Basic Service Delivery	26	23	3	88%
5	Financial Management & Viability	8	8	0	100%
6	Good Governance & Public Participation	17	13	4	71%
	Total	**66**	**54**	**12**	**82%**

DEVELOPMENT PLANNING

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote intergrated human settlements

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved
Land Use Management	Number of sites to be demarcated at Dikgalaopeng	750,000	750 000		New	Draft site demarcation application by 31 March 2024	no draft site demarcation application in place	Late appointment of Service Provider.	delay in supply chain proceses	service provider appointed	Draft site demarcation application	not achieved
Site boundaries	Number of Sites boundary identification at Groblersdal extension 45 (Game Farm)	500,000	425 000		New	Project inception by 31 March 2024	no project inception in place	None Responsivenes of Tender.	None Responsiveness of Tender.	Development of Contigency Plan geared towards expedition of Project Implementation. .	Progress report	not achieved
Site boundaries	Number of Sites boundary identification at Groblersdal extension 52 (Industrial)	350,000	275 000		new	Project inception by 31 March 2024	no project inception in place	None Responsivenes of Tender.	None Responsiveness of Tender.	Development of Contigency Plan geared towards expedition of Project Implementation. .	Progress report	not achieved
General plan	Number of Amendment general plan to be developed for Roosenekaal extension 2	676 549	676 549		new	Draft amended general plan by 31 March 2024	no draft amended general plan in place	Late appointment of Service Provider.	delay in supply chain proceses	service provider appointed	Draft amendment general plan	not achieved
Compliance with National building regulations	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6 (c) and 17 (b) of National Building Regulations and Building Standards Act	n/a	n/a		100%	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6 (c) and 17 (b) of National Building Regulations and Building Standards Act	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec.6 (c) and 17 (b) of National Building Regulations and Building Standards Act	none	none	none	inspection report and register	Achieved

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved

KPA 3 : LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive enviroment for economic growth and development

Programme	Key Performance Indicator	Original Budget R 00;s 2023/2024	Adjustment Budget R 00;s 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved
EPWP/CWP	Number of work opportunities created through public employment programme (EPWP) (GKPI)	EPWP grant	EPWP grant	EPWP grant	264	n/a	n/a	n/a	n/a	n/a	n/a	n/a
CWP	Number of work opportunities created through public employment programme (CWP) (GKPI)	CWP grant	CWP grant	CWP grant	new	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Businesses	Number of formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003	n/a	n/a	n/a	74	9 formal Business licence audit conducted in terms of Limpopo registration Act 05 of 2003 by 31 December 2023	9 formal Business licence audit conducted in terms of Limpopo Business Registration Act (5:2003)	none	none	none	Formal business licence Audit reports	achieved
Businesses	Number of SMME's and Co-operatives capacity building workshops / Training held [LED Training]	52,654	52,654	52,654	17	9 SMME's and Co-operatives capacity building workshops / Training held by 31 Decemnber 2023 [LED Training	10 SMME's operatives capacity building workshops/training held	1	additional workshop was conducted as the need necesitated	none	Training/workshop reports and attendance registers	achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and municipal financial management

Programme	Key Performance indicator	Original Budget R000's 2023/24	Adjustment Budget R000's 2023/24	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a		0	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 December 2023	0 SCM deviation report submitted to Municipal Manager (reduction)	none	none	none	Signed deviation report	achieved

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives : To enhance good governance and public participation

Programme	Key Perfomance indicator	Original Budget R 000;s 2023/2024	Adjusted Budget R 000;s 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / Remedial action	Evidence	Achieved / Not Achieved
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a		Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024	n/a	n/a		76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	100% of Auditor General matters resolved as per the approved audit action plan	none	none	none	AGSA audit action plan	achieved
Audit	% Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a		56%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan	50% of Internal Audit Findings resolved per quarter as per the Audit Plan	50%	the remaining findings are not due	to address all remaining findings before due date	Internal audit action plan	not achieved
Audit	% reduction of repeat audit findings	n/a	n/a		new	100% reduction of repeat audit findings	n/a	n/a	n/a	n/a	n/a	n/a
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a		94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	100% execution of identified risk mitigation plan within prescribed timeframes per quarter	none	none	none	Quartely Risk assessment reports	achieved

CORPORATE SERVICES

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capabe, responsive, accountable, effective and efficient municipal institutions and administration

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024 Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
employment equity	Number of Employment Equity Plan reviewed	n/a	n/a		1%	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	% reviewal of Employment equity committee	n/a	n/a		New	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Number of employment equity report submitted to DOL by 15 January 2024	n/a	n/a		1	1 employment equity report submitted to DOL by 15 January 2024	1 employment equity report submitted to DOL by 15 January 2024	none	none	none	Acknowledgement letter from DOL	achieved
	Submission of return of earnings (ROE)	OPEX	OPEX		New	n/a	n/a	n/a	n/a	n/a	n/a	n/a
ICT	Turnaround time in placing documents & information on municipal the website	0	0		5 working days	Maximum of 5 (five) working days from the date submitted to ICT by 31 December 2023	Maximum of 5 (five) working days from the date submitted to ICT	none	none	none	Website Register	achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives : To enhance good governance and public participation

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024 Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved/ Not Achieved
MPAC programme	Number of MPAC quarterly reports submitted to council	n/a	n/a	n/a	3	3 MPAC quarterly reports submitted to council by 31 March 2024	3 MPAC quarterly reports submitted to council	none	none	none	Council resolution	achieved
Mayoral Campaigns (event promotions)	Number of Mayoral outreach projects initiated	735,681	1 236 681	0	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Speakers outreach (event promotions)	Number of Speakers outreach projects initiated	1 934 055	1 272 930	1,212,116	1	2 Speakers outreach programmes initiated by 31 March 2024	2 Speakers Outreach programmes initiated	None	None	None	Outreach reports and Attendance register	achieved

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024						
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
Ward committee	Number of ward reports submitted to council	n/a	n/a	n/a	2	3 ward committee reports submitted to council by 31 March 2024	3 Ward Committee reports submitted to council	none	None	None	Council resolution	achieved
Ward committee	% of wards that have held at least one councillor convened community meeting	n/a	n/a	n/a	New	100% of wards that have held at least one councillor convened community meeting by 31 March 2024	94% of wards that have held at least one councillor convened community meeting	6%	2 ward committee reports were not submitted (ward 20 and ward 13)	Reffered the Ward Councillors to the office of the speaker for intervention	Ward reports and Attendance register	not achieved
Bursaries	Number of External Mayoral Bursaries Awarded	Opex	Opex	Opex	new	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Communications	% Reviewal of communication strategy	n/a	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Council support	Number of Council portfolio committees meetings held	n/a	n/a	n/a	New	54 Council portfolio committee meetings by 31 March 2024	42 Council portfolio committee meetings by 31 March 2024	12	Transition from section 80 committee to Section 79 committee affected the sitting of committees	To finalise the transition	Minutes and Attendance register	not achieved
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a	n/a	Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024				Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance			
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024	n/a	n/a	n/a	76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	100% of Auditor General matters resolved as per the approved audit action plan	50%	all AGSA findings raised were resolved	none	AGSA audit action plan	achieved
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	n/a	56%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan	43% of Internal Audit Findings resolved per quarter as per the Audit Plan	57%	the remaining findings are not yet due	to address on findings before due date	Internal audit action plan	not achieved
Audit	% Reduction of repeat audit findings (total organization)	n/a	n/a	n/a	new	100% reduction of repeat audit findings	n/a	n/a	n/a	n/a	AGSA audit action plan	n/a
Risk management	% execution of identified risk mitigation plans within prescribed timeframes (total organisation)	n/a	n/a	n/a	94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	90% execution of identified risk mitigation plan within prescribed timeframes per quarter	15%	the department addressed more risks identified than set target	None	Quartely Risk assessment reports	achieved

						2023/2024						
Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved

CAPITAL PROJECTS

ward no	Project	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
n/a	Computer Equipment (servers Laptops Desktops Switches Printers)	% expenditure on computer equipment (servers Laptops Desktops Switches Printers)	700,000	1 823 134		99.31%	70% minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers) by 31 March 2024	91% (409 300/452 000x100) minimum expenditure on computer equipment (servers Laptops Desktops Switches Printers)	21%	there was a bulk purchase of computers made due to high demand during the quarter	none	Expenditure report /Screen shot	achieved
n/a	Furniture and office equipment	% expenditure on furniture and office equipment	300,000	506 000		New	n/a	n/a	n/a	n/a	n/a	n/a	n/a

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and municipal financial management

						2023/2024						
Programme	Key Performance Indicator	Original Budget R 000;s 2023/2024	Adjustment Budget R 000;s 2023/2024	Expenditure	Audited Baseline 2022/23	Third Quarter Target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
SCM	Number of SCM deviation reports submitted to municipa manager (reduction of number of deviations)	n/a	n/a	n/a	0	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 December 2023	0 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	none	none	none	Signed deviation report	achieved

KPA 2 : INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives : To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Performance Management	% of KPIs and projects attaining organisational targets (total organisation)	n/a	n/a	n/a	80%	75% of KPI and projects attaining organizational targets by 31 March 2024	81% of KPI and projects attaining organizational targets	6%	overachievement of KPI's in various department	none	performance report	achieved
	number of final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and municipal financial management

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/24					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Expenditure	% spend of the Total Operational Budget excluding non-cash items	Opex	Opex	Opex	100.06%	70% spend of the total operational budget excluding non-cash items by 31 March 2024	75% spend of the total operational budget excluding non-cash items	5%	none	none	Budget report	achieved
Expenditure	Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	Opex	Opex	Opex	35.29%	25% to 40% Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	26% Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure per quarter	none	none	none	Budget report	achieved
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	n/a	0	1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2024	0 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	none	none	none	Signed deviation report	achieved

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		

KPA 6 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic Objectives : To enhance good governance and public participation

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/24					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Good Governance and oversight	Final audited (2022/2023) consolidated Annual Report submitted to Council	n/a	n/a	n/a	1	Final audited (2022/2023) consolidated Annual Report submitted to Council for approval by 31 January 2024	Final audited (2022/2023) consolidated Annual Report is submitted to Council for approval on 25 January 2024	none	none	none	Council resolution	achieved
Good Governance and oversight	Submission of 2022/2023 annual Oversight Report to council	n/a	n/a	n/a	1	Submission of 2022/2023 annual Oversight Report submitted to council for approval by 31 March 2024	2022/2023 annual Oversight Report submitted to council on 27 March and it was approved by council	none	none	none	Council resolution	achieved
IDP	Approval of 2024/2025 IDP process plan	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	Approval of 2024/2025 IDP	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a	n/a	Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	n/a	n/a	n/a	76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024 (Total organization)	78% of Auditor General matters resolved as per the approved audit action plan (Total organization)	28%	departments has put positive efforts in addressing their findings	none	AGSA audit report	achieved

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Audit	% Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	n/a	n/a	n/a	56%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	79% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	21%	lack of budget to address findings of landfill site and extention of record management office	request budget for land fill site	Internal audit action plan	not achieved
Audit	% Reduction of repeat audit findings (total organization)	n/a	n/a	n/a	New	100% Reduction of repeat audit findings (total organization)	n/a	n/a	n/a	n/a	AGSA audit action plan	n/a
Risk Management	Number of security risk asessment conducted	n/a	n/a	n/a	4	3 security risk assessment conducted by 31 March 2024	3 security risk assessment conducted	none	none	none	Security assessment report	achieved
	number of project risk assessments conducted	n/a	n/a	n/a	4	3 project risk assessments conducted by 31 March 2024	3 project risk assessments conducted	none	none	none	Project Risk assessment reports	achieved
Declaration of financial interest	% of councillors who have declared their financial interest	n/a	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Declaration of financial interest	Number of administrative staff who have declared their financial interest	n/a	n/a	n/a	New	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Risk Management	% execution of identified risk mitigation plans within prescribed timeframes per quarter (Total organisation)	n/a	n/a	n/a	94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	82% execution of identified risk mitigation plan within prescribed timeframes per quarter (total organisation)	7%	departments has put positive efforts in addressing identified risks	none	Quarterly Risk assessment reports	achieved

INFRASTRUCTURE DEPARTMENT

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024				Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance			
Municipal Infrastructure Grants(MIG)	Number of MIG reports submitted to COGHSTA	n/a	n/a		12	9 MIG reports submitted to by 31 March 2024	9 MIG reports submitted to by 31 March 2024	None	None	None	Proof of submission to Coghsta	Achieved
Integrated National Energy Plan (INEP)	Number of INEP reports submitted to Department of Energy	n/a	n/a		12	9 INEP reports submitted to department of energy by 31 March 2024	9 INEP reports submitted to department of energy by 31 March 2024	None	None	None	Proof of submission to DOE	Achieved

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive enviroment for economic growth and development

Programme	Key Performance Indicator	Original Budget R 00;s 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024				Measures to improve performance /	Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance			
EPWP	Number of job opportunities created through infrastructure projects (GKPI)	MIG/ INEP/ EMLM	MIG/ INEP/ EMLM	0.00	281	250 job opportunities created through infrastructure projects by 31 March 2024(GKPI)	270 job opportunities created through infrastructure projects by 31 March 2024(GKPI)	81 (44+37) beneficiaries were carried over from the previous Financial Year Projects 2022/2023 (Upgrading of Uitspanning A to Bloompoort Access Road and Upgrading of Tafelkop Stadium Access Road) which are still on construction progress	None	None	List of appointees	Achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and sustainable municipal financial management

Programme	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Project Management	% spending on MIG funding	MIG	MIG	MIG	100%	75% spending on MIG funding by 31 March 2024	75% spending on MIG funding by 31 March 2024	None	None	None	MIG monthly report	Achieved
Electricity	% spending on INEP funding	INEP	INEP	INEP	75%	80% spending on INEP funding by 31 March 2024	80% spending on INEP funding by 31 March 2024	None	None	None	INEP monthly report	Achieved
SCM	Number of SCM deviation reports submitted to municipa manager (reduction of number of deviations)	n/a	n/a	n/a	0	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 March 2024	0 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 March 2024	None	None	None	Signed deviation report	Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives : To enhance good governance and public participation

Programme	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/2023	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a	0.00	Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	n/a	n/a	0.00	76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	80% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	30%	departments has put positive efforts in addressing their findings	none	AGSA audit action plan	achieved
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	n/a	n/a	0.00	new	100% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	n/a	n/a	n/a	n/a
Audit	% Reduction of repeat audit findings (total organization)	n/a	n/a	0.00	new	100% reduction of repeat audit findings					AGSA audit action plan	n/a
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	0.00	94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	none	none		Quartely Risk assessment reports	achieved

CAPITAL PROJECTS

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objective: To provide for basic services delivery and sustainable infrastructural development

Ward No.	Project	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
n/a	Air conditioners	% expenditure on Air conditioners	200,000	174 000	R 26 000.00	50%	50% Minimum expenditure on Air conditioners by 31 March 2024	13% Minimum expenditure on Air conditioners Spent	37%	the contract was put on hold due to death of the contractor	municipality entered into succession agreement	Expenditure report	Not Achieved
13	Groblersdal landfill site	Installation of cells at Groblersdal landfill site	0	11,650,000	R 1 691 157.14	Tender stage	Completion of site establishment by 31 March 2024	Completion of site establishment completed	None	None	None	Progress report on site establishment	Achieved
13	Alternative enery solution	Installation of back-up storage capacity at Main office	0	5,740,964	R2 972 043.00	Feasibility study done	Installation of back-up storage capacity at Main office completed by 31 March 2024	Installation of back-up storage capacity at Main office completed	None	None	None	Close out report and completion certificate	Achieved
21	Electrification of Phomola	Number of stands reticulated with electrical infrastructure at Phomola	2,000,000	2 000 000	R 2 048 362.64	New	Construction of MV and LV by 31 March 2024	Construction of MV and LV	None	None	None	Progress report on MV and LV	Achieved
23	Electrification of Vlakfontein	Number of stands reticulated with electrical infrastructure at Vlakfontein	1,000,000	1,000,000	R 808 437.76	New	Construction of MV and LV by 31 March 2024	Construction of MV and LV	None	None	None	Progress report on MV and LV	Achieved
9	Electrification of Phooko	Designs of voltage regulator bulk strengthening and households stand at Phooko	1,400,000	1,400,000	R 308 941.52	New	Acquisition of project design approval from Eskom by 31 March 2024	Technical Evaluation Forum presentation is on the 09 April 2024	Project has reached presentation stage which will determine the approval of designs	Delays on Eskom Scheduling Presentation	To engage with Eskom in fast tracking the approval of designs.	Design acceptance letter	Not Achieved
14	Electrification of Masakaneng	Number of stands reticulated with electrical infrastructure at Masakaneng	8,000,000	6,600,000	R 7 300 170.29	0	Construction of MV and LV by 31 March 2024	Construction of MV and LV completed by 31 March 2024	None	None	None	Progress report on MV and LV	Achieved
31	Electrification of Motetema High View	Number of stands reticulated with electrical infrastructure at Motetema High view	2,000,000	2,000,000	R423,388.05	New	Appointment of the contractor, site handover and site establishment by 31 March 2024	Appointment of the contractor, site handover and site establishment completed	None	None	None	Appointment letter	Achieved
25	Electrification of Makaepea	Number of stands reticulated with electrical infrastructure at Makaepea	0	1,400,000	R1,375,732.61	Contractor appointed	201 stands reticulated with electrical infrastructure at Makaepea by 31 March	201 stands reticulated with electrical infrastructure at Makaepea	None	None	None	Completion certificate	Achieved
18	Electrification of Magukubjane	Designs of stands to be reticulated with electrical infrastructure at Magukubjane	400,000	244,295	R280,939.73	New	Draft design report by 31 March 2024	Draft design report completed	None	None	None	Draft design report	Achieved

Ward No.	Project	key performance indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
29	Upgrading of Mokumong access road to Maratheng taxi rank	Construction of Mokomung access road to Maratheng taxi rank	22,500,000	16,500,000	R15,546,056.12	New	Construction of subbase and base layer by 31 March 2024	Construction of subbase and base layer completed	None	None	None	Progress report of subbase and base layer	Achieved
8	Upgrading of Malaeneng A Ntwane Access Road	Construction of Malaeneng A Ntwane Access Road	10,000,000	11,000,000	R 8,764,354.04	New	Construction of subbase and base layer by 31 March 2024	Construction of subbase and base layer completed	None	None	None	Progress report of subbase and base layer	Achieved
16	Upgrading of Maraganeng internal Access Road	Construction of Maraganeng internal access road	12,275,600	8,254,600	R 7,415,194.00	new	Construction of subbase and base layer by 31 March 2024	Construction of subbase and base layer completed	None	None	None	Progress report of subbase and base layer	Achieved
3	Upgrading of Kgobokwane - Kgaphamadi Road	Construction of Kgobokwane-Kgaphamadi road	20,580,400	13,580,400	12,951,397.00	New	Construction of subbase and base layer by 31 March 2024	Construction of subbase and base layer completed	None	None	None	Progress report of subbase and base layer	Achieved
27	Upgrading of Tafelkop staduim access road	Construction of Tafelkop stadium access road	0	7,359,000	R 6,002,162.00	Contractor appointed	Commencement of bridge extension by 31 March 2024	Commencement of bridge extension is completed	None	None	None	Progress report on commencement of bridge extension	Achieved
4	Upgrading of Stompo bus road	Designs for Upgrading of Stompo bus road	0	695,652	R 700 000.00	Engineers appointed	Completion of preliminary designs for Stompo bus road by 31 March 2024	Completion of preliminary designs for Stompo bus road completed	None	None	None	Preliminary design report	Achieved
15	Upgrading of Masoing bus route	Designs for upgrading of Masoing bus route	0	734,100	R 700 000.00	Engineers appointed	Completion of preliminary designs for Masoing bus route by 31 March 2024	Completion of preliminary designs for Masoing bus route	None	None	None	Preliminary design report	Achieved
n/a	Machinery and equipment	% expenditure on machinery and equipment	226,000	376,000	86,200.00	100%	75% expenditure on machinery and equipment by 31 March 2024	38% expenditure on machinery and equipment	37%	only three procurment requests submitted for the quarter	None	Expenditure report	Not Achieved

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Waste management	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	11,112,860	12,874,108	8,784,283.10	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	waste removal in 24x Groblersdal 26x Hlogotlou 26x Roosenekaal 13x Motetema by 31 March 2024	waste removal in 26 x Groblersdal, 26 x Hlogotlou, 13 x Motetema, 26 x Roossenekal	None	None	None	*Waste removal reports *Copy of Logbook	achieved
Education and Libraries	Number of initiatives held to promote library facilities	n/a	n/a	n/a	4	3 initiatives held to promote library facilities by 31 March 2024	3 initiatives held to promote library facilities	None	None	None	Library reports and Attendance register	achieved
Disaster management	Number of disaster awareness campaigns conducted	Opex	Opex	Opex	2	2 Disaster awareness campaigns conducted by 31 March 2024	2 Disaster awareness campaigns conducted	None	None	None	Disaster reports and attendance register	achieved
Disaster management	Turnaround time of attending disaster cases reported	Opex	Opex	Opex	New	48 hours Turnaround time of attending disaster cases reported by 31 March 2024	48 hours Turnaround time of attending disaster cases reported	None	None	None	Completed assessment form	achieved

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives : To enhance good governance and public participation

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a		Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	n/a
audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024	n/a	n/a		76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	none	none	none	AGSA audit action plan	achieved
audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a		New	100% of Internal Audit Findings resolved per quarter as per the Audit Plan	50% of Internal Audit Findings resolved per quarter as per the Audit Plan	50%	insufficient funds to can address the finding	to be budgeted for in the next financial year	Internal audit action plan	not achieved
audit	% Reduction of repeat audit findings	n/a	n/a		n/a	100% reduction of repeat audit findings					AGSA audit action plan	n/a
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a		94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	76% execution of identified risk mitigation plan within prescribed timeframes per quarter	1%	none	none	Quartely Risk assessment reports	achieved

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved

CAPITAL PROJECTS

ward no	Project	key performance indicator	Original Budget R000's 2023/2024	Adjusted Budget R000's 2023/2024	Expenditure	Audited Baseline 2022/23	Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
n/a	Professional industrial brush cutters	Number of industrial brush cutters to be procured	100,000	100,000		new	n/a	n/a	n/a	n/a	n/a	n/a	n/a
13	Fencing of Roosenekaal landfill site	Fencing of Roosenekaal landfill site	1,000,000	1,000,000	0.00	new	Appointment by service provider by 31 March 2024	Service provider appointed	none	none	none	Appointment letter	achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives : To improve sound and municipal financial management

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjusted Budget R000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024 Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action	Evidence	Achieved / Not Achieved
SCM	Number of SCM deviation reports submitted to municipa manager (reduction of number of deviations)	n/a	n/a		0	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2024	0 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2024	none	none	none	Signed deviation report	achieved

BUDGET AND TREASURY

KPA 4: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic Objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Indigents	% of registered indigents who receives free basic electricity (GKPI)	3 092 960	4 748 007.61	3,938,897.05	6%	10% of registered indigents who receives free basic electricity by 31 March 2024 (GKPI)	19% of registered indigents received free basic electricity	9%	High rate of indigent households configuration by Eskom	None	Indigent register and Eskom beneficiary list	achieved

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	Key Performance Indicator	Original Budget R 000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number deviations)	n/a	n/a	n/a	0	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations by 31 March 2024	0 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	none	None	none	Signed deviation report	**achieved**
Revenue	% outstanding consumer debtors on billed revenue (GKPI)	n/a	n/a	n/a	19%	15% outstanding service debtors to revenue by 31 March 2024	13% outstanding service debtors to revenue by 31 March 2024	2%	Improved revenue collection as a result of the use of debt collectors	None	Billing and payment report	**achieved**
Budget	Number of MTREF Budget submitted to Council 30 days before the start of the new financial year	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Financial management	Cost coverage ratio (GKPI)	n/a	n/a	n/a	0.4 months	1 to 3 months Cost coverage ratio by 31 March 2024	2.26 months Cost coverage ratio	0	None	None	Section 52 report	achieved
AFS	Number of Audited Annual Financial Statements (AFS) submitted to council	n/a	n/a	n/a	1	1 Audited Annual Financial Statements (AFS) submitted to council by 25 January 2024	1 Audited Annual Financial Statements (AFS) submitted to council	None	None	None	Council resolution	achieved
Assets	Number of assets verifications conducted	n/a	n/a	n/a	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives : To enhance good governance and public participation

Programme	Key Perfomance Indicator	Original Budget R000's 2023/2024	Adjustment Budget R 000's 2023/2024	Expenditure	Audited Baseline 2022/23	2023/2024					Evidence	Achieved / Not Achieved
						Third quarter target	Actual performance	Variance	Reason for variance	Measures to improve performance / remedial action		
Audit	Obtain an Unqualified Auditor General opinion for the 2022/2023 financial year	n/a	n/a		Unqualified Audit Opinion	n/a	n/a	n/a	n/a	n/a	n/a	
	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2024 (Total organization)	n/a	n/a		76%	50% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	84% of Auditor General matters resolved as per the approved audit action plan by 31 March 2024	34%	The majority of BTO related findings were addressed as part of audit adjustments	None	AGSA audit action plan	achieved
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (Total organisation)	n/a	n/a		New	100% of Internal Audit Findings resolved per quarter as per the Audit Plan	96% of Internal Audit Findings resolved per quarter as per the Audit Plan	4%	Payments made after 30 days	The department has introduced invoice register to do away with payments after 30 days	Internal audit action plan	not achieved
Audit	% Reduction of repeat audit findings (total organization)	n/a	n/a		n/a	100% reduction of repeat audit findings	300%	300%	Inadequate review of the AFS	Develop AFS preparation plan that will enable Internal Audit adequate time to review the financials	AGSA audit action plan	not achieved
Risk Management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a		94%	75% execution of identified risk mitigation plan within prescribed timeframes per quarter	91% execution of identified risk mitigation plan within prescribed timeframes per quarter	23%	The majority of BTO related risks were addressed	None	Quartely Risk assessment reports	achieved

M.W MOHLALA
ACTING MUNICIPAL MANAGER

08/05/2024
DATE